

Using Salaries to Predict Winning Percentages

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Putting together a winning team is the goal of any front office in sports. Some owners and general managers believe wins can be bought by paying higher salaries to bring in the “best” players. However, there are other, intangible factors that go into forming a winning team that may be more important than paychecks. Is there is a correlation between higher salaries and winning percentage over the course of the past six seasons for the four major North American professional sports leagues, the MLB, NBA, NFL, and NHL? To address this question, data has been gathered from sportrac.com for the payouts of each team for the six seasons from 2011-2016, and data on winning percentages for each season has been gathered from espn.com. With the data compiled, SAS is used to run linear regressions on the data, including residual plots and predicted values. The correlation coefficient is also found using SAS.

After looking at the scatter plots and fits for each set of data, it is clear that there is little correlation between salary and winning percentage, regardless of league with the MLB having the highest correlation coefficient of 0.35925 and the NFL the lowest at 0.10928 (the NBA’s is 0.21045 and the NHL’s is 0.22050) (fig. 1, 2). This indicates a weak, positive linear relationship between salary and winning percentage. Closer inspection of the residual plots reveals how difficult it would be to predict a winning percentage based on a team’s salary (fig. 3). There is no relation to be found, and indeed the sum of the residuals for each league is zero. Looking at the estimates for the slope parameter, we see an increase in winning percentage of approximately 0.001 for each \$1,922,290, \$669,018, \$1,128,821, and \$367,725 spent respectively in the MLB, NBA, NFL, and NHL (fig. 6). Also notice that 0 is not included in the

95% confidence interval for any slope parameter, which indicates that there is a relation between salary and winning percentage, even if it is a small and unpredictable one.

We can further analyze how a team's payroll would be an unreliable estimator of their winning percentage by looking at the predicted values (fig. 4). Here, values representing the 90th percentile and the 10th percentile have been predicted. For a team paying in the 90th percentile of salaries, it would be expected that they would have one of the better teams. At the very least, they would expect to be significantly better than a team in the 10th percentile of salaries. But the differences in the predicted values are not as great as one would expect. The NBA had the highest difference at 0.0852, while the MLB, NFL, NHL each had a difference of 0.0583, 0.0551, and 0.0544 respectively. Also note the 90th percentiles of winning percentages for the MLB: 0.5860, NBA: 0.6380, NFL: 0.7500, and NHL: 0.6650. We can see that the predicted value for the 90th percentile of salaries does not correspond to the actual winning percentage that would make a team better than 90% of other teams; it is notably less in all leagues. Finally, by analyzing the 95% confidence interval for the predicted value it is clear that there is wide variation when attempting to predict winning percentage using a team's salary (fig. 5). The width of the 95% confidence interval for a team paying in the 90th percentile in the NFL is 0.7695 and covers all but 11 of the observed values (94.3%). The width for a team in paying in the 10th percentile is the same, 0.7695, and covers all but 4 of the observed values (97.9%). The other leagues also exhibit similar behavior.

In conclusion, the factors that contribute to a winning team go far beyond how much that team is willing to pay its players. While there is a weak, positive linear relationship between team salaries and winning percentage, it is not enough to justify making this a team's primary strategy to win games. As the predicted values and their confidence intervals clearly indicate, a

team in the bottom tenth of salaries can easily outperform a team in the top tenth. So what other factors contribute to a winning team? These would be harder to measure, but chemistry between players is of the utmost importance. Just because two players are great does not necessarily mean that they will play well together. Coaching is also a significant factor, particularly when developing younger players and when getting superstars to coexist together. In the end, no amount of money can guarantee success in today's professional sports.

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Writing: Justin Dickinson

Editing: Nick Gray

Fig. 1 - Correlation Coefficients:

MLB:

The SAS System
The CORR Procedure
2 Variables: salary win

Simple Statistics						
Variable	N	Mean	Std Dev	Sum	Minimum	Maximum
salary	180	110937916	46706870	1.99688E10	29354993	294865971
win	180	0.49984	0.06763	89.97200	0.31500	0.64000

Pearson Correlation Coefficients, N = 180		
	salary	win
salary	1.00000	0.35925 <.0001
win	0.35925 <.0001	1.00000

NBA:

The SAS System
The CORR Procedure
2 Variables: salary win

Simple Statistics						
Variable	N	Mean	Std Dev	Sum	Minimum	Maximum
salary	180	72607264	21777392	1.30693E10	28938902	133122591
win	180	0.49966	0.15422	89.93800	0.10600	0.89000

Pearson Correlation Coefficients, N = 180		
	salary	win
salary	1.00000	0.21107 0.0045
win	0.21107 0.0045	1.00000

NFL:

The SAS System
The CORR Procedure
2 Variables: salary win

Simple Statistics						
Variable	N	Mean	Std Dev	Sum	Minimum	Maximum
salary	192	128036474	23973344	2.4583E10	73831628	210267354
win	192	0.50022	0.19435	96.04200	0.06300	0.93800

Pearson Correlation Coefficients, N = 192		
	salary	win
salary	1.00000	0.10928 0.1313
win	0.10928 0.1313	1.00000

NHL:

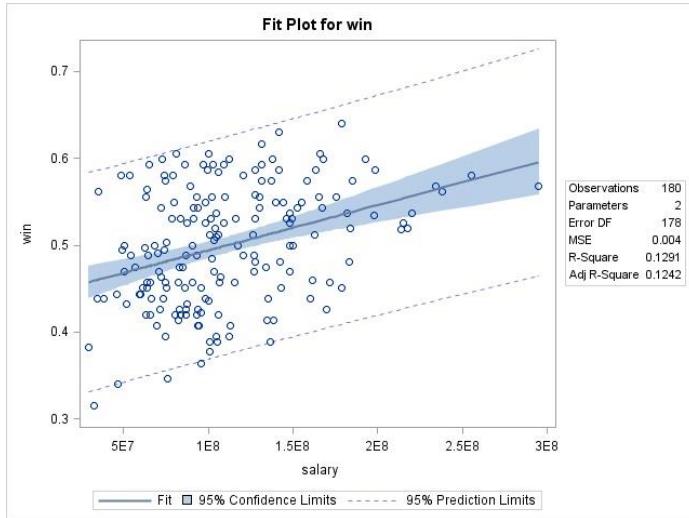
The SAS System
The CORR Procedure
2 Variables: salary win

Simple Statistics						
Variable	N	Mean	Std Dev	Sum	Minimum	Maximum
salary	180	64543140	7153452	1.16178E10	44868582	78783929
win	180	0.55949	0.08822	100.70900	0.29300	0.80200

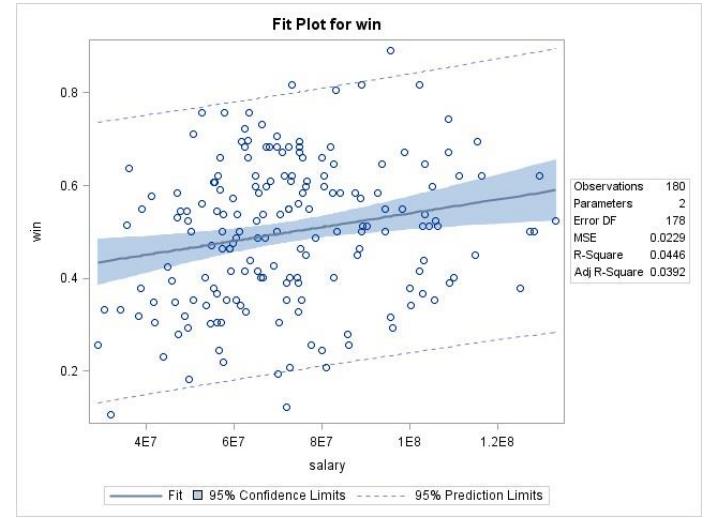
Pearson Correlation Coefficients, N = 180		
	salary	win
salary	1.00000	0.22050 0.0029
win	0.22050 0.0029	1.00000

Fig. 2 - Fit plots

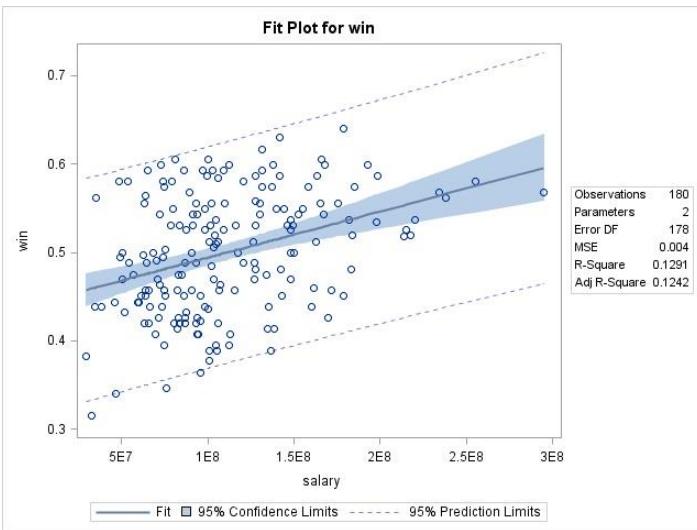
MLB:



NBA:



NFL:



NHL:

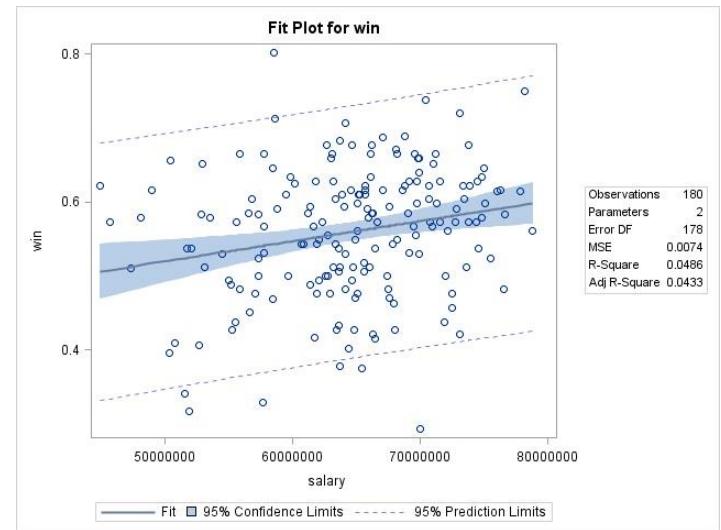
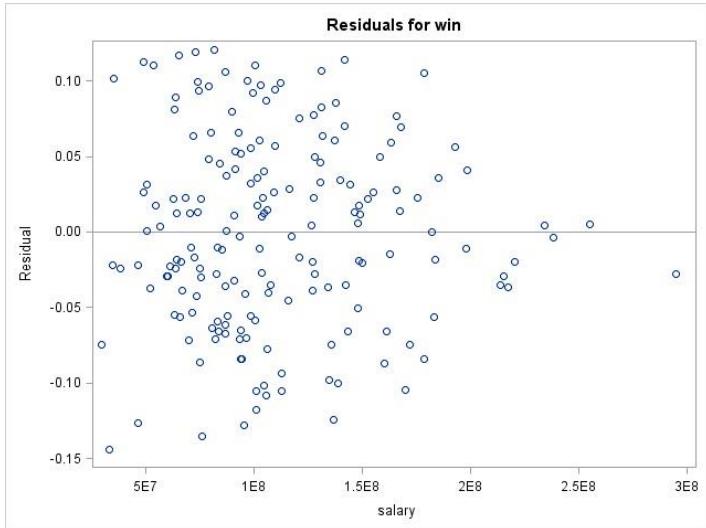
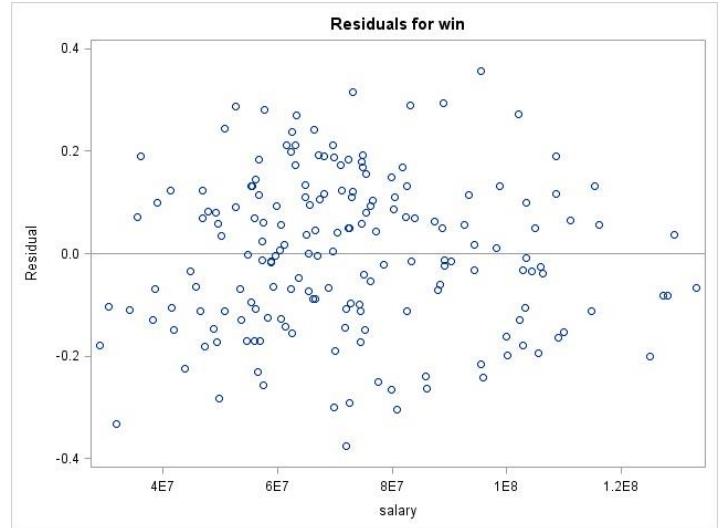


Fig 3 - Residual plots

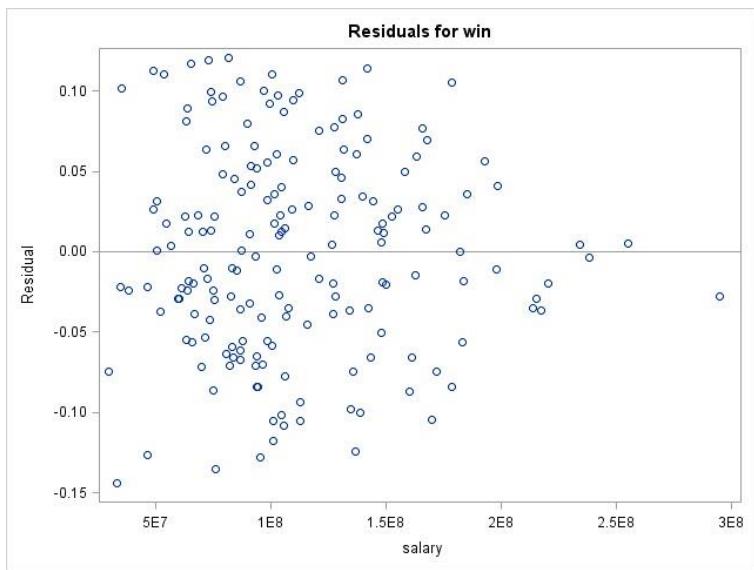
MLB:



NBA:



NFL:



NHL:

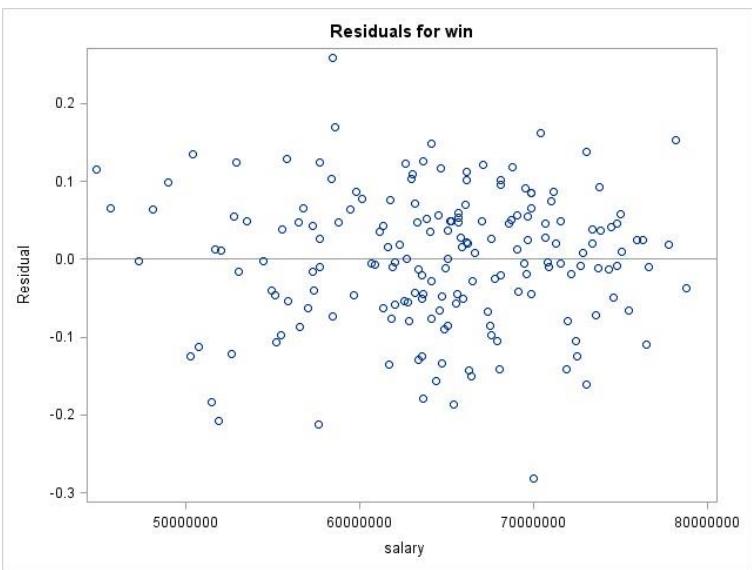


Fig 4 - Percentiles

MLB:

Quantiles (Definition 5)	
Level	Quantile
100% Max	294865971
99%	255058812
95%	198212113
90%	173623816
75% Q3	138090031
50% Median	101370501
25% Q1	75703376
10%	62064228
5%	49715905
1%	32741411
0% Min	29354993

NBA:

Quantiles (Definition 5)	
Level	Quantile
100% Max	133122591
99%	129344164
95%	110531395
90%	103848784
75% Q3	85981390
50% Median	70000798
25% Q1	57062208
10%	47139788
5%	40151801
1%	30523614
0% Min	28938902

NFL:

Quantiles (Definition 5)	
Level	Quantile
100% Max	210267354
99%	179435138
95%	166003402
90%	158218094
75% Q3	146265715
50% Median	128723972
25% Q1	108436416
10%	96706464
5%	90459767
1%	74145465
0% Min	73831628

NHL:

Quantiles (Definition 5)	
Level	Quantile
100% Max	78783929
99%	78205257
95%	75052773
90%	73661955
75% Q3	69758525
50% Median	65044234
25% Q1	60400554
10%	54723779
5%	51595919
1%	45655277
0% Min	44868582

Fig. 5 - Predicted values

Output Statistics (MLB)							
Obs	salary	Dependent Variable	Predicted Value	Std Error Mean Predict	95% CL Predict		Residual
181	174000000	-	0.5327	0.007941	0.4068	0.6585	-
182	62000000	-	0.4744	0.006843	0.3488	0.6000	-

Output Statistics (NBA)							
Obs	salary	Dependent Variable	Predicted Value	Std Error Mean Predict	95% CL Predict		Residual
181	104000000	.	0.5466	0.0198	0.2457	0.8474	.
182	47000000	.	0.4614	0.0174	0.1611	0.7617	.

Output Statistics (NFL)							
Obs	salary	Dependent Variable	Predicted Value	Std Error Mean Predict	95% CL Predict		Residual
193	159000000	.	0.5276	0.0229	0.1429	0.9124	.
194	96700000	.	0.4725	0.0230	0.0877	0.8572	.

Output Statistics (NHL)							
Obs	salary	Dependent Variable	Predicted Value	Std Error Mean Predict	95% CL Predict		Residual
181	74000000	.	0.5852	0.0107	0.4136	0.7568	.
182	54000000	.	0.5308	0.0115	0.3590	0.7026	.

Fig. 6 - Reg Procedure statistics

MLB:

The REG Procedure Model: MODEL1 Dependent Variable: win					
Number of Observations Read				180	
Number of Observations Used				180	
Analysis of Variance					
Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	1	0.10568	0.10568	26.38	<.0001
Error	178	0.71313	0.00401		
Corrected Total	179	0.81881			
Root MSE		0.06330	R-Square	0.1291	
Dependent Mean		0.49984	Adj R-Sq	0.1242	
Coeff Var		12.66310			

NBA:

The SAS System					
The REG Procedure Model: MODEL1 Dependent Variable: win					
Number of Observations Read				180	
Number of Observations Used				180	
Analysis of Variance					
Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	1	0.18967	0.18967	8.30	0.0045
Error	178	4.06753	0.02285		
Corrected Total	179	4.25720			
Root MSE		0.15117	R-Square	0.0446	
Dependent Mean		0.49966	Adj R-Sq	0.0392	
Coeff Var		30.25414			
Parameter Estimates					
Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	0.44213	0.01219	36.28	<.0001
salary	1	5.20213E-10	1.0129E-10	5.14	<.0001
		3.20329E-10	7.20097E-10		

NFL:

NHL:

The SAS System					
The REG Procedure Model: MODEL1 Dependent Variable: win					
Number of Observations Read				192	
Number of Observations Used				192	
Analysis of Variance					
Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	1	0.08615	0.08615	2.30	0.1313
Error	190	7.12810	0.03752		
Corrected Total	191	7.21425			
Root MSE		0.19369	R-Square	0.0119	
Dependent Mean		0.50022	Adj R-Sq	0.0067	
Coeff Var		38.72132			

The SAS System					
The REG Procedure Model: MODEL1 Dependent Variable: win					
Number of Observations Read				180	
Number of Observations Used				180	
Analysis of Variance					
Source	DF	Sum of Squares	Mean Square	F Value	Pr > F
Model	1	0.06774	0.06774	9.10	0.0029
Error	178	1.32548	0.00745		
Corrected Total	179	1.39322			
Root MSE		0.08629	R-Square	0.0486	
Dependent Mean		0.55949	Adj R-Sq	0.0433	
Coeff Var		15.42345			
Parameter Estimates					
Variable	DF	Parameter Estimate	Standard Error	t Value	Pr > t
Intercept	1	0.38397	0.05855	6.56	<.0001
salary	1	2.719427E-9	9.01644E-10	3.02	0.0029
		9.40141E-10	4.498714E-9		

SAS code

```

data nfl;
input league $ year team $ salary win;
datalines;
NFL 2016 ARI 154722369 0.469
NFL 2016 ATL 146479295 0.688
NFL 2016 BAL 166583607 0.500
NFL 2016 BUF 158550899 0.438
NFL 2016 CAR 126342985 0.375
NFL 2016 CHI 157868051 0.188
NFL 2016 CIN 152182772 0.406
NFL 2016 CLE 112035095 0.063
NFL 2016 DAL 160516272 0.813
NFL 2016 DEN 179435138 0.563
NFL 2016 DET 148850813 0.563
NFL 2016 GB 144278426 0.625
NFL 2016 HOU 147328937 0.563
NFL 2016 IND 154033006 0.500
NFL 2016 JAX 165495847 0.188
NFL 2016 KC 172704279 0.750
NFL 2016 MIA 142988978 0.625
NFL 2016 MIN 160192133 0.500
NFL 2016 NE 153830457 0.875
NFL 2016 NO 161876792 0.438
NFL 2016 NYG 168881947 0.688
NFL 2016 NYJ 172615850 0.313
NFL 2016 OAK 155537350 0.750
NFL 2016 PHI 210267354 0.438
NFL 2016 PIT 144668720 0.688
NFL 2016 SD 170569851 0.313
NFL 2016 SEA 142248665 0.656
NFL 2016 SF 136959692 0.125
NFL 2016 STL 150142345 0.250
NFL 2016 TB 159048409 0.563
NFL 2016 TEN 141503358 0.563
NFL 2016 WSH 150341764 0.531
NFL 2015 ARI 138729072 0.813
NFL 2015 ATL 135724876 0.500
NFL 2015 BAL 135680760 0.313
NFL 2015 BUF 166003402 0.500
NFL 2015 CAR 152402805 0.938
NFL 2015 CHI 142389517 0.375
NFL 2015 CIN 150957196 0.750
NFL 2015 CLE 142047741 0.188
NFL 2015 DAL 147040865 0.250
NFL 2015 DEN 146217265 0.750
NFL 2015 DET 116619938 0.438
NFL 2015 GB 143705478 0.625
NFL 2015 HOU 149784999 0.563
NFL 2015 IND 149833166 0.500
NFL 2015 JAX 146314164 0.313
NFL 2015 KC 135369267 0.688
NFL 2015 MIA 152428056 0.375
NFL 2015 MIN 132043220 0.688
NFL 2015 NE 156798730 0.750

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NFL	2015	PIT	156185275	0.625
NFL	2015	SD	164296421	0.250
NFL	2015	SEA	159639451	0.625
NFL	2015	SF	124451510	0.313
NFL	2015	STL	126979414	0.438
NFL	2015	TB	131855173	0.375
NFL	2015	TEN	137336159	0.188
NFL	2015	WSH	159604520	0.563
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NFL	2014	BAL	150746135	0.625
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NFL	2014	DET	123776714	0.688
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NFL	2014	HOU	118103347	0.563
NFL	2014	IND	112454065	0.688
NFL	2014	JAX	106800268	0.188
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NFL	2014	MIN	123683526	0.438
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NFL	2013	CLE	103471247	0.250
NFL	2013	DAL	134588892	0.500
NFL	2013	DEN	136293471	0.813
NFL	2013	DET	143347614	0.438
NFL	2013	GB	157910896	0.531

NFL	2013	HOU	101120749	0.125
NFL	2013	IND	126946212	0.688
NFL	2013	JAX	81793027	0.250
NFL	2013	KC	149026788	0.688
NFL	2013	MIA	140395844	0.500
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NFL	2013	NYG	118188050	0.438
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NFL	2013	SEA	128436106	0.813
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NFL	2012	BUF	134692941	0.375
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NFL	2012	CLE	111650464	0.313
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NFL	2012	DEN	105873846	0.813
NFL	2012	DET	111570327	0.250
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NFL	2012	HOU	117503358	0.750
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NFL	2012	JAX	103561848	0.125
NFL	2012	KC	101454201	0.125
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input league $ year team $ salary win;
datalines;
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MLB 2016 ATL 96053960 0.422
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MLB 2016 BOS 184876027 0.574
MLB 2016 CHC 178644802 0.640
MLB 2016 CHW 127749023 0.481
MLB 2016 CIN 86646705 0.420
MLB 2016 CLE 105707013 0.584
MLB 2016 COL 107464606 0.463
MLB 2016 DET 197857508 0.534
MLB 2016 HOU 103871954 0.519
MLB 2016 KC 148317111 0.500
MLB 2016 LAA 171848917 0.457
MLB 2016 LAD 238201035 0.562
MLB 2016 MIA 70212945 0.491
MLB 2016 MIL 61317660 0.451
MLB 2016 MIN 95492627 0.364
MLB 2016 NYM 148213209 0.537
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MLB 2016 OAK 83080386 0.426
MLB 2016 PHI 98479110 0.438
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MLB	2016	SD	83608764	0.420
MLB	2016	SEA	146238812	0.531
MLB	2016	SF	181938955	0.537
MLB	2016	STL	149088318	0.531
MLB	2016	TB	63298008	0.420
MLB	2016	TEX	163097079	0.586
MLB	2016	TOR	155009381	0.549
MLB	2016	WSH	141803882	0.586
MLB	2015	ARI	87084261	0.488
MLB	2015	ATL	134801640	0.414
MLB	2015	BAL	117267173	0.500
MLB	2015	BOS	183110200	0.481
MLB	2015	CHC	137749478	0.599
MLB	2015	CHW	100251321	0.436
MLB	2015	CIN	112538172	0.395
MLB	2015	CLE	75493748	0.503
MLB	2015	COL	106130545	0.420
MLB	2015	DET	161360921	0.460
MLB	2015	HOU	78822478	0.531
MLB	2015	KC	127535052	0.586
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MLB	2015	LAD	294865971	0.568
MLB	2015	MIA	73451864	0.438
MLB	2015	MIL	93228172	0.420
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MLB	2015	NYM	109560709	0.556
MLB	2015	NYY	220215667	0.537
MLB	2015	OAK	80441769	0.420
MLB	2015	PHI	136810172	0.389
MLB	2015	PIT	100357667	0.605
MLB	2015	SD	106375963	0.457
MLB	2015	SEA	126929272	0.469
MLB	2015	SF	183627534	0.519
MLB	2015	STL	131234787	0.617
MLB	2015	TB	73981276	0.494
MLB	2015	TEX	152330606	0.543
MLB	2015	TOR	137023568	0.574
MLB	2015	WSH	162752067	0.512
MLB	2014	ARI	104574189	0.395
MLB	2014	ATL	120604422	0.488
MLB	2014	BAL	109369911	0.593
MLB	2014	BOS	160009058	0.438
MLB	2014	CHC	86493648	0.451
MLB	2014	CHW	95550980	0.451
MLB	2014	CIN	103363129	0.469
MLB	2014	CLE	87311577	0.525
MLB	2014	COL	94435379	0.407
MLB	2014	DET	175398714	0.556
MLB	2014	HOU	51629150	0.432
MLB	2014	KC	98128096	0.549
MLB	2014	LAA	165678251	0.605
MLB	2014	LAD	255058812	0.580
MLB	2014	MIA	56671396	0.475
MLB	2014	MIL	103407595	0.506
MLB	2014	MIN	87478085	0.432
MLB	2014	NYM	93262328	0.488
MLB	2014	NYY	213743373	0.518

MLB	2014	OAK	91003851	0.543
MLB	2014	PHI	178470079	0.451
MLB	2014	PIT	71918243	0.543
MLB	2014	SD	85167493	0.475
MLB	2014	SEA	104572266	0.537
MLB	2014	SF	167342338	0.543
MLB	2014	STL	130407929	0.556
MLB	2014	TB	82848224	0.475
MLB	2014	TEX	138430583	0.414
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MLB	2014	WSH	131189194	0.593
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MLB	2013	ATL	97005805	0.593
MLB	2013	BAL	98259368	0.525
MLB	2013	BOS	167659798	0.599
MLB	2013	CHC	112775165	0.407
MLB	2013	CHW	105592842	0.389
MLB	2013	CIN	102380598	0.556
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MLB	2013	COL	64013988	0.457
MLB	2013	DET	158198472	0.574
MLB	2013	HOU	32741411	0.315
MLB	2013	KC	83888747	0.531
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MLB	2013	MIA	29354993	0.383
MLB	2013	MIL	75019210	0.457
MLB	2013	MIN	69853134	0.407
MLB	2013	NYM	90883979	0.457
MLB	2013	NYY	215219357	0.525
MLB	2013	OAK	65335162	0.593
MLB	2013	PHI	143205865	0.451
MLB	2013	PIT	79028199	0.580
MLB	2013	SD	70766095	0.469
MLB	2013	SEA	66664962	0.438
MLB	2013	SF	148071513	0.469
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MLB	2013	WSH	101576132	0.531
MLB	2012	ARI	68137539	0.500
MLB	2012	ATL	73806390	0.580
MLB	2012	BAL	74400869	0.574
MLB	2012	BOS	169708602	0.426
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MLB	2012	COL	75018310	0.395
MLB	2012	DET	130360784	0.543
MLB	2012	HOU	46326739	0.340
MLB	2012	KC	59831210	0.444
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MLB 2012 PIT 54581269 0.488
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MLB 2012 TB 63181433 0.556
MLB 2012 TEX 131614346 0.574
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MLB 2012 WSH 81261385 0.605
MLB 2011 ARI 48813638 0.580
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MLB 2011 BAL 71478286 0.426
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MLB 2011 CHC 135351698 0.438
MLB 2011 CHW 126777427 0.488
MLB 2011 CIN 64251229 0.488
MLB 2011 CLE 49058106 0.494
MLB 2011 COL 63651670 0.451
MLB 2011 DET 99326015 0.586
MLB 2011 HOU 75913003 0.346
MLB 2011 KC 34441273 0.438
MLB 2011 LAA 127384600 0.531
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NBA 2016 CHI 94355878 0.500

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NBA	2016	CLE	129344164	0.622
NBA	2016	DAL	109889361	0.402
NBA	2016	DEN	78555921	0.488
NBA	2016	DET	114743165	0.451
NBA	2016	GSW	102145449	0.817
NBA	2016	HOU	98769668	0.671
NBA	2016	IND	89202004	0.512
NBA	2016	LAC	116217505	0.622
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NBA	2016	MEM	133122591	0.524
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NBA	2016	MIL	104290804	0.512
NBA	2016	MIN	99918175	0.378
NBA	2016	NOP	102182146	0.415
NBA	2016	NYK	124938080	0.378
NBA	2016	OKC	88791479	0.573
NBA	2016	ORL	105558872	0.354
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NBA	2016	PHX	95899959	0.293
NBA	2016	POR	127248789	0.500
NBA	2016	SAC	108973982	0.390
NBA	2016	SAS	108640620	0.744
NBA	2016	TOR	111173428	0.622
NBA	2016	UTA	80498192	0.622
NBA	2016	WAS	105042249	0.598
NBA	2015	ATL	82337675	0.585
NBA	2015	BOS	75460421	0.585
NBA	2015	BKN	86069078	0.256
NBA	2015	CHA	84026368	0.585
NBA	2015	CHI	106240798	0.512
NBA	2015	CLE	115316267	0.695
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NBA	2015	DEN	82541425	0.402
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NBA	2015	HOU	89064257	0.500
NBA	2015	IND	72467040	0.549
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NBA	2015	POR	60555583	0.537
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NBA	2015	SAS	88961787	0.817
NBA	2015	TOR	72398665	0.683
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NBA	2015	WAS	83380073	0.500
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NBA	2014	BOS	60436154	0.488

NBA	2014	BKN	88435068	0.463
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NBA	2014	DAL	76520947	0.610
NBA	2014	DEN	56142354	0.366
NBA	2014	DET	71966882	0.390
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NBA	2014	HOU	74686796	0.683
NBA	2014	IND	75144604	0.463
NBA	2014	LAC	81853818	0.683
NBA	2014	LAL	77528291	0.256
NBA	2014	MEM	74773881	0.671
NBA	2014	MIA	76207510	0.451
NBA	2014	MIL	61169305	0.500
NBA	2014	MIN	69895759	0.195
NBA	2014	NOP	77111880	0.549
NBA	2014	NYK	80937143	0.207
NBA	2014	OKC	98188823	0.549
NBA	2014	ORL	56016975	0.305
NBA	2014	PHI	57532390	0.220
NBA	2014	PHX	59593688	0.476
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NBA	2014	SAC	75227263	0.354
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NBA	2013	BOS	70105837	0.305
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NBA	2013	DET	60522780	0.354
NBA	2013	GSW	71294306	0.622
NBA	2013	HOU	56766841	0.659
NBA	2013	IND	67154570	0.683
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NBA	2013	MIA	79904758	0.659
NBA	2013	MIL	49759976	0.183
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NBA	2013	TOR	65652123	0.585
NBA	2013	UTA	56893335	0.305

NBA	2013	WAS	66615345	0.537
NBA	2012	ATL	57537642	0.537
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NBA	2012	BKN	80362514	0.598
NBA	2012	CHA	28938902	0.256
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NBA	2012	DEN	61533386	0.695
NBA	2012	DET	50667994	0.354
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NBA	2012	HOU	39032552	0.549
NBA	2012	IND	64800015	0.598
NBA	2012	LAC	68077811	0.683
NBA	2012	LAL	94332449	0.549
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NBA	2012	MIL	57350881	0.463
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NBA	2012	OKC	66354927	0.732
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NBA	2012	TOR	62260549	0.415
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NBA	2012	WAS	58296629	0.354
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NBA	2011	HOU	35610979	0.515
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NBA	2011	MEM	56241235	0.621
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NBA	2011	MIL	54890871	0.470
NBA	2011	MIN	45760297	0.394
NBA	2011	NOP	48759135	0.318
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NHL 2016 DAL 67509048 0.482
NHL 2016 DET 55863279 0.482
NHL 2016 EDM 69680520 0.628
NHL 2016 FLA 64600437 0.494
NHL 2016 LAK 75503203 0.524
NHL 2016 MIN 75007092 0.646
NHL 2016 MTL 74453080 0.628
NHL 2016 NSH 70791103 0.573
NHL 2016 NJD 63384193 0.427
NHL 2016 NYI 71538335 0.573
NHL 2016 NYR 73375352 0.622
NHL 2016 OTT 75098453 0.598
NHL 2016 PHI 74563822 0.537
NHL 2016 PIT 62630622 0.677
NHL 2016 SJS 73385869 0.604
NHL 2016 STL 70675984 0.604
NHL 2016 TBL 55570477 0.573
NHL 2016 TOR 48095820 0.579
NHL 2016 VAN 66299256 0.421
NHL 2016 WSH 73058661 0.720
NHL 2016 WPG 64113622 0.530
NHL 2015 ANA 63192523 0.628
NHL 2015 ARI 65050932 0.476
NHL 2015 BOS 69478695 0.567
NHL 2015 BUF 62019704 0.494
NHL 2015 CAR 57310738 0.524
NHL 2015 CGY 67570257 0.470
NHL 2015 CHI 71531510 0.628
NHL 2015 CBJ 67937548 0.463
NHL 2015 COL 62767942 0.500
NHL 2015 DAL 66132966 0.665
NHL 2015 DET 70882623 0.567
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NHL 2015 FLA 69087745 0.628
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NHL	2015	MIN	69866538	0.530
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NHL	2015	NYR	76261193	0.616
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NHL	2015	PIT	74775446	0.634
NHL	2015	SJS	69675193	0.598
NHL	2015	STL	71038311	0.652
NHL	2015	TBL	72843083	0.591
NHL	2015	TOR	73041937	0.421
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NHL	2013	DET	57731641	0.567

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NHL	2013	TOR	65966280	0.512
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NHL	2012	FLA	65407726	0.375
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NHL	2012	TOR	61365000	0.594
NHL	2012	VAN	75973333	0.615
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NHL	2012	WPG	57705244	0.531
NHL	2011	ANA	55170251	0.488
NHL	2011	ARI	65833807	0.591
NHL	2011	BOS	65660357	0.622
NHL	2011	BUF	63374553	0.543
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NHL	2011	CHI	48970332	0.616
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NHL 2011 COL 52061583 0.537
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NHL 2011 DET 68748666 0.622
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NHL 2011 FLA 73743200 0.573
NHL 2011 LAK 53515278 0.579
NHL 2011 MIN 54964175 0.494
NHL 2011 MTL 62861732 0.476
NHL 2011 NSH 66068336 0.634
NHL 2011 NJD 44868582 0.622
NHL 2011 NYI 76512000 0.482
NHL 2011 NYR 55838333 0.665
NHL 2011 OTT 78783929 0.561
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NHL 2011 PIT 69848167 0.659
NHL 2011 SJS 66227778 0.585
NHL 2011 STL 57690832 0.665
NHL 2011 TBL 64723755 0.512
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proc reg data=nfl;
model win = salary / clb cli;
id salary;
plot win*salary / symbol = '.';
plot residual. * predicted. / symbol = '.';
run;
proc corr data=nfl;
var salary win;
run;

proc reg data=mlb;
model win = salary / clb cli;
id salary;
plot win*salary / symbol = '.';
plot residual. * predicted. / symbol = '.';
run;
proc corr data=mlb;
var salary win;
run;

proc reg data=nba;
model win = salary / clb cli;
id salary;
plot win*salary / symbol = '.';
plot residual. * predicted. / symbol = '.';
run;
proc corr data=nba;
var salary win;
run;

```

```
proc reg data=nhl;
model win = salary / clb cli;
id salary;
plot win*salary / symbol = '.';
plot residual.*predicted. / symbol = '.';
run;
proc corr data=nhl;
var salary win;
run;

proc univariate plot data=nfl;
var salary;
var win;
run;

proc univariate plot data=nba;
var salary;
var win;
run;

proc univariate plot data=mlb;
var salary;
var win;
run;

proc univariate plot data=nhl;
var salary;
var win;
run;
```